1 **WHO** are we empathizing with?

Who is the person we want to understand?
What is the situation they are in?
What is their role in the situation?

GOAL

2 What do they need to **DO?**

What do they need to do differently?
What job(s) do they want or need to get done?
What decision(s) do they need to make?
How will we know they were successful?

7 What do they **THINK** and **FEEL?**

PAINS
What are their fears,
frustraions and anxieties?

GAINS
What are their wants,
needs, hopes and dreams?

What other thoughts and feelings might motivate
their behavior?

3 What do they **SEE?**

What do they see in the marketplace?
What do they see in their immediate environment?
What do they see others saying and doing?
What are they watching and reading?

6 What do they **HEAR?**

What are they hearing others say?
What are they hearing from friends?
What are they hearing from colleagues?
What are they hearing second-hand?

4 What do they **SAY?**

What have we heard them say?
What can we imagine them saying?

5 What do they **DO?**

What do they do today?
What behavior have we observed?
What can we imagine them doing?

MindTools