



Feedback Matrix Worksheet

• For instructions on using the Feedback Matrix, visit www.mindtools.com/rs/FeedbackMatrix.

	Expected	Unexpected
Positive	 How can I celebrate this aspect of myself? How can I use this skill to improve my productivity or personal satisfaction? How can I use the skill to help others who are not as strong? 	 Why was I surprised to hear this? What previous experiences might have caused me to forget or dismiss this strength or ability? How will I celebrate this newly discovered skill? How can I use this skill to improve my life?
Negative	 What actions have I already taken to address this concern? How successful were those actions? What else do I need to examine and/or change to achieve the results I want? If I don't make the necessary changes, how will this impact my job or life? 	 What other information do I need to make sense of the feedback? What support do I need to deal with the implications? What plan can I put in place to make small, achievable changes in the short term? How will improving this impact other areas of my job or life?